STUDENT FINANCIAL ASSISTANCE MODERNIZATION PARTNER

Appendix VI. MONTHLY MODERNIZATION PROGRAM SCORECARDS STATUS AS OF JULY 31, 2001

MODERNIZATION PARTNER PROGRAM SUMMARY

							CIO							Fin	ancial Partne	ers	Sc	chools Chani	nel			Organizat	ional Trans	formation		
	TO 25 - Electronic Document Management (EDM)	TO 35 - FMS Applications Operations	TO 45 - Financial Management System (FMS)	TO 46 - Technical Architecture Support (ITA Release 2)	TO 47 - CMM Assessment	TO 48 - Portal Strategy Phase II	TO 53 - Ombudsman Operations	TO 54 - EAI Implementation	TO 56 - Technical Architecture Operations	TO 59 - Security Policy Administration & Execution	TO 61 - CFO Transformation	TO 65 - Electronic Master Promissory Note Project Support	TO 75 - Data Mart Operations	TO 76 - IFAP - Schools Portal	TO 50 - Financial Partners Data Mart	TO 73 - FFEL Lender Payment Process Redesign	TO 74 - Voluntary Flexible Agreement	TO 43 - Schools Portal Operations	TO 70 - eCampus Based	TO 77 WO 02 - Common Origination and Disbursement	TO 29 - SFA University Mod Support	TO 31 - SFA University Front- to-Back	TO 36 - LMS	TO 60 - Students Organizational Support	TO 62 - HR Modernization	TO 67 - Employee Development Center
Page	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28
Overall	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Red	Green	green	Green	Green	Green	Green
Scope	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Yellow	Green	green	Green	Green	Green	Green
Task Order	Yellow	Green	Yellow	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Red	Green	Yellow	Green	Green	Green	Yellow
Schedule Performance Against Work Performed	Green	Green	Green	Yellow	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Yellow	Green	green	Green	Green	Green	Green
Architecture	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	green	Green	Green	Green	Green
Risk	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Green	green	Green	Green	Green	Green
Quality	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	green	Green	Green	Green	Green
Communication / Change Management	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Green	green	Green	Green	Green	Green
Human Resources	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	green	Green	Green	Green	Green
Commercial Off the Shelf Software (COTS)	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Green	green	Green	Green	Green	Green
Government Dependencies	Green	Green	Yellow	Green	Yellow	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Green	green	Green	Green	Green	Yellow

Comments are not included for measures assessed as "Green" unless additional information needs to be communicated. Please see the Bi-Weekly Scorecard Assessment Criteria on the last page of this report for an explanation of the "Green" assessment criteria for each measure.

Program Level Key Messages:

TO 77 WO 02 - Common Origination and Disbursement

Modernization Partner is in the process of developing a Shared-In-Savings (SIS) proposal for COD. The team is working on Phase III - Requirements Definition and Implementation Planning. The Requirements Definition phase was originally scheduled to be completed by 4/15/01, but has been extended until 7/31/01. The schedule change is causing considerable risk to the development schedule. The first Go/No-Go Checkpoint was completed on 7/10/01 where a decision was made to go forward. Kay Jacks (SFA Executive Sponsor) identified the COD Transition Team staff members from SFA on 7/17/01.

TO 25 - Electronic Document Management (EDM)

Planned Go Live Date: TBD ITR: Bill Walsleben SFA Contact: Cheryl Queen

Modernization Partner Contact: Bill Walsleben

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	Developing implementation alternatives to satisfy near-term document scanning/retrieval requirements and long-term Electronic Records Management (ERM) needs.
Green	Green	Scope	
Yellow	Yellow	Task Order	Submitted the Task Order modification that addresses the transformation from EDM to ERM to SFA on $7/10/01$.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	OpenText has been recommended as the ERM product.
Green	Green	Government Dependencies	

TO 35 - FMS Applications Operations

Go Live Date: N/A ITR: Phill Thomas SFA Contact: Paul Stonner

Modernization Partner Contact: Tom Schweikert

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	The Operations team is progressing with tasks identified in the workplan.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	Operating Oracle Financials COTS.
Green	Green	Government Dependencies	

TO 45 - Financial Management System (FMS)

Go Live Date: 8/1/01 ITR: Bill Walsleben SFA Contact: Paul Stonner

Modernization Partner Contact: Todd Elliot

June 30 Assessment	July 31 Assessment	Measure	Comments
Yellow	Yellow	Overall	Implementation teams are on schedule with completion of development and test activities for the August and October 2001 releases. The greatest risk to the overall implementation continues to be the ability of the CFO organization to transition to FMS and operate the system.
Green	Green	Scope	The Department of Education has confirmed their commitment to the interim GAPS approach with cost and schedule information.
Green	Yellow	Task Order	Task Order modification in process to formally add September and October 2001 Releases based on Department of Education changes to GAPS and FMSS implementation schedules.
Yellow	Green	Schedule Performance Against Work Performed	FFEL and LEAPP/SLEAPP development and test schedules are back on track for Release 3.3.
Green	Green	Architecture	
Yellow	Yellow	Risk	Potential risks to the scope of the project have been identified and assessed. The team continues to work with SFA CFO to solicit input on configuration and setting-up the system for accounting operations.
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Yellow	Yellow	Government Dependencies	The Department of Education has confirmed their commitment to the interim GAPS approach. The transformation of the CFO organization continues to be greatest risk to the overall implementation.

TO 61 - CFO Transformation (Operations)

Planned Go Live Date: N/A ITR: Phill Thomas SFA Contact: Jim Lynch Modernization Partner Contact: K.C. Abadian

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	The Task Order was awarded on 7/19/01.
Green	Green	Scope	
Yellow	Green	Task Order	The Task Order was awarded on 7/19/01.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

TO 46 - Technical Architecture Support (ITA Release 2)

Planned Go Live Date: TBD ITR: Phill Thomas SFA Contact: Ganesh Reddy Modernization Partner Contact: Alex Lefur

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	The Task Order is on schedule and no significant issues have been identified.
Green	Green	Scope	
Green	Green	Task Order	
Green	Yellow	Schedule Performance Against Work Performed	All work is on time except for the delivery of servers to the EAI team. We have communicated that the EAI team will be receiving their testing servers two weeks later than originally expected.
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	The quality plan is now complete and will be reviewed with the team next week.
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

TO 47 - CMM Assessment

Planned Go Live Date: 9/30/01 ITR: Phill Thomas SFA Contact: Constance Davis Modernization Partner Contact: Ron Langkamp

June 30	July 31	Measure	Comments
Assessment	Assessment	Wiedsaic	Comments
Green	Green	Overall	Received SFA acceptance of deliverables 47.1.2- Rollout Process Improvement and 47.1.3- Configuration Management.
Green	Green	Scope	Configuration wartingement.
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Yellow	Yellow	Government Dependencies	Modernization Partner is continuing to work with Constance Davis (Deputy CIO ECAD) to create a long-term solution to improve SFA organizational support of the subgroup process development and deployment.

TO 48 - Enterprise Portal Strategy Phase II (Portal Components)

Planned Go Live Date: Not Applicable ITR: Kelly Tate SFA Contact: Steve Allison Modernization Partner Contact: Yateesh Katyal

June 30 Assessment	July 31 Assessment	Measure	Comments
NA	Green	Overall	The Task Order for the Enterprise Portal Strategy Phase II (Portal Components) was awarded on 7/19/01.
NA	Green	Scope	
NA	Green	Task Order	The Task Order for the Enterprise Portal Strategy Phase II (Portal Components) was awarded on 7/19/01.
NA	Green	Schedule Performance Against Work Performed	
NA	Green	Architecture	
NA	Green	Risk	
NA	Green	Quality	
NA	Green	Communication/Change Management	
NA	Green	Human Resources	
NA	Green	Commercial Off the Shelf Software (COTS)	
NA	Green	Government Dependencies	

This is the first Monthly Scorecard for Task Order 48- Enterprise Portal Strategy Phase II.

TO 53 - Ombudsman Operations

Planned Go Live Date: 4/23/01 ITR: Phill Thomas SFA Contact: Debra Wiley Modernization Partner Contact: Bob Malloy

June 30 Assessment	July 31 Assessment	Measure	Comments
Yellow	Green	Overall	The Operations team is progressing with tasks identified in the Task Order.
Green	Green	Scope	
Green	Yellow	Task Order	An ATP was issued for the July 2001 Operations and Enhancements.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Yellow	Green	Risk	A Task Order modification has been awarded for the transition effort to the new Operations contractor.
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	Operating Siebel COTS.
Green	Green	Government Dependencies	

TO 54 - Tech Arch (EAI)

Planned Go Live Date: N/A ITR: Pete Elms SFA Contact: Ganesh Reddy Modernization Partner Contact: Paul Peck

June 30 Assessment	July 31 Assessment	Measure	Comments
NA	Green	Overall	
NA	Green	Scope	
NA	Green	Task Order	
NA	Yellow		The project is three weeks behind schedule in completing Release 1.0 of EAI Core. At this time there is no impact to the application systems utilizing the EAI bus and Modernization Partner is formulating a plan to complete the remaining tasks of Release 1.0 by 8/22/01. The project is one week behind schedule in starting Release 2.0 of EAI Core.
NA	Green	Architecture	
NA	Green	Risk	
NA	Green	Quality	
NA	Green	Communication/Change Management	
NA	Green	Human Resources	
NA	Green	Commercial Off the Shelf Software (COTS)	
NA	Yellow		Modernization Partner needs Legacy System developers to complete EAI architecture tasks before 9/28/01. A Statement of Work has been issued by SFA to the legacy system developers to provide Kay Jacks (Schools GM) with a quote to complete these tasks. Kay Jacks needs to confirm if the legacy system developers have responded and are prepared to complete these tasks by 9/28/01.

This is the first Monthly Scorecard for Task Order 54- Tech Arch (EAI).

TO 56 - Tech Arch (Operations)

Planned Go Live Date: N/A
ITR: Phill Thomas
SFA Contact: David Moore
Modernization Partner Contact: Tom Schweikert

June 30 Assessment	July 31 Assessment	Measure	Comments
NA	Green	Overall	The Operations team is continuing with tasks identified in the Task Order.
NA	Green	Scope	
NA	Green	Task Order	
NA	Green	Schedule Performance Against Work Performed	
NA	Green	Architecture	
NA	Green	Risk	
NA	Green	Quality	
NA	Green	Communication/Change Management	
NA	Green	Human Resources	
NA	Green	Commercial Off the Shelf Software (COTS)	
NA	Green	Government Dependencies	

This is the first Monthly Scorecard for Task Order 56- Tech Arch (Operations).

TO 59 - Security Policy Administration and Execution

Planned Go Live Date: N/A ITR: Kelly Tate SFA Contact: Andy Boots

Modernization Partner Contact: Yateesh Katyal/Michael Gibbons

June 30 Assessment	July 31 Assessment	Measure	Comments
NA	Green	Overall	The Security Policy Administration and Execution support activities are on schedule and the Single Sign-On (SSO) requirements phase is also on schedule.
NA	Green	Scope	
NA	Green	Task Order	
NA	Green	Schedule Performance Against Work Performed	
NA	Green	Architecture	
NA	Green	Risk	
NA	Green	Quality	
NA	Green	Communication/Change Management	
NA	Green	Human Resources	
NA	Green	Commercial Off the Shelf Software (COTS)	
NA	Green	Government Dependencies	

This is the first Monthly Scorecard for Task Order 59- Security Policy Administration and Execution.

TO 65 - Electronic Master Promissory Note (eMPN) Project Support

Planned Go Live Date: 07/02/01 ITR: Kelly Tate

SFA Contact: Neil Sattler/Charlie Coleman

Modernization Partner Contact: Yateesh Katyal/Michael Gibbons

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	Modernization Partner has completed providing integration support for the eMPN/PIN Site initiative which went live on 7/2/01 as planned.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

TO 75 - Data Mart Operations

Planned Go Live Date: NA ITR: Phill Thomas SFA Contact: TBD

Modernization Partner Contact: Bob Malloy

June 30 Assessment	July 31 Assessment	Measure	Comments
NA	Green	Overall	Task Order was awarded on 7/12/01. The Operations team is continuing with tasks identified in
			the workplan.
NA	Green	Scope	
NA	Green	Task Order	Task Order was awarded on 7/12/01. This award includes the base period and first two optional deliverables 75.1.3a&b- Data Mart Operations Monthly SLA Metrics Report June & July that extend the period of performance through 12/7/01.
NA	Green	Schedule Performance Against Work Performed	
NA	Green	Architecture	
NA	Green	Risk	
NA	Green	Quality	
NA	Green	Communication/Change Management	
NA	Green	Human Resources	
NA	Green	Commercial Off the Shelf Software (COTS)	
NA	Green	Government Dependencies	

This is the first Monthly Scorecard for Task Order 75- Data Mart Operations.

TO 76 - IFAP and Schools Support

Planned Go Live Date: TBD ITR: Phill Thomas SFA Contact: Coleen Kenedy Modernization Partner Contact: Bob Malloy

June 30 Assessment	July 31 Assessment	Measure	Comments
NA	Green	Overall	Task Order is a follow-on to Task Order 43 - Schools Portal Operations.
NA	Green	Scope	
NA	Green	Task Order	Task Order was awarded on 7/12/01.
NA	Green	Schedule Performance Against Work Performed	
NA	Green	Architecture	
NA	Green	Risk	
NA	Green	Quality	
NA	Green	Communication/Change Management	
NA	Green	Human Resources	
NA	Green	Commercial Off the Shelf Software (COTS)	
NA	Green	Government Dependencies	

This is the first Monthly Scorecard for Task Order 76- IFAP and Schools Support.

TO 50- Financial Partners Data Mart

Planned Go Live Date: 5/29/01 ITR: Nancy Krecklow SFA Contact: Anna Allen

Modernization Partner Contact: Nancy Krecklow

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	Submitted and obtained final approval for deliverable 50.1.2i- Incentive Fee - Release 1 Data Mart User Satisfaction. The User Satisfaction Survey was completed on 7/13/01 and the results were tabulated on 7/16/01 with very positive results.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	Informatica and MicroStrategy products were implemented for the FP Data Mart.
Red	Green	Government Dependencies	The FP Channel Data Mart workgroup, which consists of representatives from Partner Services and Financial Management, are responsible for informing external Financial Partners of the availability of the Data Mart and determining a strategy for providing access.

This is the final Monthly Scorecard for TO 50- Financial Partners Data Mart.

TO 73- FFEL Lender Payment Process Redesign

Planned Go Live Date: April 2002 ITR: TBD SFA Contact: Frank Ramos

Modernization Partner Contact: Reggie Ewing

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	The team is proceeding on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

TO 74 - Voluntary Flexible Agreement

Planned Go Live Date: 10/01/01 ITR: Nancy Krecklow SFA Contact: Cameron Ishaq Modernization Partner Contact: Jim Menard

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	Requirements Gathering and Design are complete. Received SFA acceptance of deliverable 74.1.1-Design Document. The Development and Test Planning phases of work are on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	Financial Partners Financial Management Group must coordinate with SFA CFO and Department of Education CFO to develop a contingency plan to support weekly VFA payments during the Department of Education's Financial System conversion period which is scheduled to take place from 10/1/01 through 10/15/01.

TO 43 - School Portal and IFAP Applications Management

Go Live Date: N/A ITR: Phill Thomas SFA Contact: Colleen Kennedy

Modernization Partner Contact: Tom Schweikert

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	The Task Order ended on 7/13/01. The follow-on Task Order 76- IFAP - Schools Portal was awarded and is in progress.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Yellow	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

TO 77 WO 02 - Common Origination and Disbursement

Planned Go Live Date: 2/2002 ITR: David Marr SFA Contact: Kay Jacks/Mary Haldane Modernization Partner Contact: Chris Merrill

Modernization Partner Contact: Chris Merriii			
June 30 Assessment	July 31 Assessment	Measure	Comments
Red	Red	Overall	Modernization Partner is in the process of developing a Shared-In-Savings (SIS) proposal for COD. The team is working on Phase III - Requirements Definition and Implementation Planning. The Requirements Definition phase was originally scheduled to be completed by 4/15/01, but has been extended until 7/31/01. The schedule change is causing considerable risk to the development schedule. The first Go/No-Go Checkpoint was completed on 7/10/01 where a decision was made to go forward. Kay Jacks (SFA Executive Sponsor) identified the COD Transition Team staff members from SFA on 7/17/01.
Green	Yellow	Scope	The scope of the project has been expanded to include technical support and conference support. The final project system scope will be determined once the Requirements Definition phase is complete by the target date of $7/31/01$.
Yellow	Red	Task Order	A Shared-In-Savings Task Order is expected to be completed by August 2001.
Red	Yellow	Schedule Performance Against Work Performed	Delays in driving out key decisions and requirements have slowed the completion of the Recommended Solution Documents (RSDs). We have recently developed a rebaselined Release Plan to address the implementation schedule. This rebaselined schedule has been approved by SFA.
Green	Green	Architecture	
Green	Yellow	Risk	All risks have been identified and mitigation strategies have been developed. Risks and mitigation strategies are reviewed with the Steering Committee on a weekly basis. The level of risk has increased due to compression of development and testing schedules, and external dependencies associated with FMS/GAPS interface and the successful implementation of Common School ID.
Green	Green	Quality	
Green	Yellow	Communication/Change Management	On-going work with key SFA staff to address organization and communication issues.
Green	Green	Human Resources	
Green	Yellow	Commercial Off the Shelf Software (COTS)	Development of the COD application will require that we leverage the technical capabilities of TSYS, to develop the credit card transaction engine, and DotsConnect, to develop transaction engine front-end.
Yellow	Yellow	Government Dependencies	The RSD Review schedule requires considerable input from multiple SFA business experts from the various channels. The RSD review will continue through the end of July 2001.

TO 70 - eCampus Based

Planned Go Live Date: 9/5/01 ITR: David Marr SFA Contact: Milton Thomas Modernization Partner Contact: Kerry Trahan

June 30 Assessment	July 31 Assessment	Measure	Comments
		Overall	The project is currently on schedule. Testing for Iteration # 3 will be completed two weeks late due
Green	Green		to an intentionally delayed start and a one week extension of the testing so that automation could be
		Scope	incorporated into the process. SFA Funding for NCS Pinsite work resolved. Modernization Partner funding responsibility is being
Green	Yellow	Scope	assessed.
Green	Green	Task Order	
Carre	V-11	Schedule Performance	Schedule has been adjusted to allow for resequenced testing activities. Slack time in August has
Green	Yellow	Against Work Performed	been used to prevent impacting the planned implementation date.
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change	Presented at NASFAA and distributed brochures.
Green		Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf	
Green	Green	Software (COTS)	
Green	Croon	Government	
Green	Green	Dependencies	

TO 29 - SFA University Modernization Support

Planned Go Live Date: N/A ITR: Linh Nguyen SFA Contact: Anne Teresa

Modernization Partner Contact: Howard Weitzner

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	The project is proceeding on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

TO 31- SFA University Front 2 Back

Planned Go Live Date: 5/15/01 ITR: Linh Nguyen SFA Contact: Anne Teresa

Modernization Partner Contact: Laura Miller

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	green	Overall	The Front 2 Back course was launched on $5/15/01$ and the Front 2 Back course materials have been completed. The final course session is scheduled for $8/1/01$.
Green	green	Scope	
Green	Yellow	Task Order	A no-cost Task Order modification was submitted to Modernization Partner PMO on $7/19/01$ and will be submitted to SFA the week of $7/23/01$.
Green	green	Schedule Performance Against Work Performed	
Green	green	Architecture	
Green	green	Risk	
Green	green	Quality	
Green	green	Communication/Change Management	
Green	green	Human Resources	
Green	green	Commercial Off the Shelf Software (COTS)	
Green	green	Government Dependencies	

TO 36 - LMS

Planned Go Live Date: N/A ITR: Linh Nguyen SFA Contact: Anne Teresa

Modernization Partner Contact: Howard Weitzner

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	The team is proceeding on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

TO 60 - Students Organizational Support

Planned Go Live Date: N/A ITR: Martin Renwick SFA Contact: Mary K. Muncie

Modernization Partner Contact: Kristine Y. Eelkema

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	The project is achieving milestones on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

TO 62 - HR Modernization

Planned Go Live Date: 9/17/01 ITR: Kelly Tate SFA Contact: Calvin Thomas Modernization Partner Contact: Scott Bone

June 30 Assessment	July 31 Assessment	Measure	Comments
Green	Green	Overall	Submitted deliverable 62.1.4- Development of the Performance Development Process (PDP) to SFA for review. Software configuration activities for Jamcracker and Perform.com are underway.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	Received acceptance of deliverables 62.1.1- Concept of Operations, 62.1.2- High Priority "As-Is" Process Flows, and 62.1.3- Expansion "As-Is" Process Flows from SFA.
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

TO 67 - Career Zone

Planned Go Live Date: N/A ITR: Linh Nguyen SFA Contact: Calvin Thomas Modernization Partner Contact: Amy Rothman

June 30 Assessment	July 31 Assessment	Measure	Comments	
Green	Green	Overall	Career Zone planning and infrastructure development is proceeding as scheduled.	
Green	Green	Scope		
Yellow	Yellow	Task Order	A modification to the Task Order has been submitted to include a Long Range Human Capital Plan. Modernization Partner is waiting for approval from the COTR.	
Green	Green	Schedule Performance Against Work Performed	All work in this Task Order is proceeding as planned, however due to current Government Dependencies, the official opening of the Career Zone will most likely be delayed until early fall 2001.	
Green	Green	Architecture		
Green	Green	Risk		
Green	Green	Quality		
Green	Green	Communication/Change Management		
Green	Green	Human Resources		
Green	Green	Commercial Off the Shelf Software (COTS)		
Yellow	Yellow	Government Dependencies	There are several government dependencies that may delay the official opening of the Career Zone. First, career counseling services are not available to SFA employees due to the moratorium on contracts and the delay in approving the HR organization. Second, the Union has expressed concerns regarding the policies and procedures for employee transition and a full implementation of the Career Zone cannot take place until the Union's concerns are resolved. The Career Zone will not officially open until Union approval is received. Finally, SFA University is responsible for procuring the formal Career Zone courses. The Career Zone cannot implement its professional services until courses have been procured by SFA University.	

Scorecard Assessment Criteria

Scorecard Measure/Assessment	Green	Yellow	Red
Overall	The Overall Assessment is at the discretion of the individuals completing the scorecard No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project	The Overall Assessment is at the discretion of the individuals completing the scorecard No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project	The Overall Assessment is at the discretion of the individuals completing the scorecard No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project
Scope	The scope has been defined, requirements are documented and authorized by the SFA and Modernization Partner Formal change control process has been implemented and is maintaining control	The scope has been defined and requirements have been documented and authorized by the SFA and Modernization Partner Material scope issues have not been resolved and/or formal change control process has not been implemented	The scope of the Task Order has not been defined and/or requirements are not documented and authorized by the SFA and Modernization Partner Unforeseen scope growth will impact the schedule baseline Change control process has not been implemented or is not maintaining control
Task Order	Task Order has been accepted	Task Order has not been awarded but ATP has been issued	No Task Order has been awarded No ATP has been issued
Schedule Performance Against Work Performed	Project is achieving milestones on schedule or ahead of schedule	Project may not be meeting milestones, but a catch-up plan has been developed that is accurately reflected in the workplan	Project is not meeting milestones and no catch-up plan has been developed or reflected in the workplan
Architecture	The Project is in full compliance with Modernization Blueprint baseline or target architecture standards or An approved change request for all deviations from the approved architecture exists	The Project is deviating from Modernization Blueprint baseline or target architecture standards or A change request has been submitted but the request has not been approved	The Project is deviating from Modernization Blueprint baseline or target architecture standards or A change request has not been submitted and obtained
Risk	Potential future risks have been identified and assessed; no impact is expected to the other Measures Project risks (if any) to successfully execute the Task Order have been identified, documented and prioritized Risk mitigation strategies are in place	Potential future risks to other Measures have been identified and assessed; impacts are minimal Project risks to successfully execute the Task Order have been documented, but either: Some risks have not been adequately defined or Mitigation strategies have not been developed for all risks	Potential future risks to other Measures have been identified and assessed; impacts are significant Project risks to successfully execute the Task Order have not been documented Mitigation strategies have not been developed
Quality	The Project has developed a documented quality plan and is successfully implementing the plan The Project is complying with the requirements of the Modernization Partner program plan, appropriate to the work required by the Task Order	The Project has developed a documented quality plan, but significant problems are preventing successful implementation of the plan, or The project has complied with the quality requirements of the Modernization Partner program plan, appropriate to the work required by the Task Order, however, one or more significant program plan review issues have not been successfully resolved	The Project has not developed a documented quality plan or The project is not complying with the quality requirements of the Modernization Partner program plan appropriate to the work required by the Task Order
Communication/Change Management	Communication and change management strategies are in place and are being implemented	Minor communications issues exist Change management approach and strategy is not complete Information needs of some stakeholders are not being met in a timely manner	Communications issues and change management aspects have not been documented or defined Information needs of stakeholders are not being met
Human Resources	Human resource needs have been documented, approved, and the appropriate resources are available Project team has the individual and group skills needed for the particular phase All staffing requests have been filled or have been unfilled for a short time with no impact to schedule	Human resource needs have been documented Some responsibilities are blurred, minor resource gaps exist and/or team lacks some skills to perform successfully, or Unfilled staffing requests have been open for a period of time and have the potential to impact schedule	Human resource needs have not been documented Serious resource deficiencies exist, significant individual and team skills are lacking, or Staffing requests have remained open for an extended period of time and project schedule has been impacted
Commercial Off the Shelf Software (COTS)	Significant reuse of hardware, software, data, and/or process is being utilized A Reuse review was conducted during conceptual or detailed design and all reuse issues have been resolved	Reuse of Architecture, Design, Hardware, Software, Data and/or Process was considered, used, and candidates were identified, however, none were selected, or A Reuse review was conducted during conceptual or detailed design and issues remain unresolved	Reuse of Architecture, Design, Hardware, Software, Data and/or Process was not considered and candidates were neither evaluated nor used, or A Reuse review was not conducted during conceptual or detailed design
Government Dependencies	No Government Dependencies exist or Government Dependencies have been identified, a mitigation plan has been developed and accepted by SFA and Modernization Partner	Government Dependencies have been identified, a mitigation plan has been developed but has not been accepted by SFA and Modernization Partner	The project has not been evaluated to determine whether there are any Government Dependencies or Government Dependencies have been identified, but a mitigation plan has not been developed